



SIR GEORGE WILLIAMS UNIVERSITY

MONTREAL 107, CANADA

September 30, 1969.

Mr. P. Duder
Secretary - Loyola College
Joint Loyola - Sir George Williams Negotiating Committee

Mr. A.J. Laprade
Secretary - Sir George Williams University
Joint Loyola - Sir George Williams Negotiating Committee

Gentlemen:

Please find enclosed a revised version of our concrete proposal concerning the federation of Loyola College and Sir George Williams University. A comparison of this version of our proposal with the version which we submitted to you on June 13th, 1969 will show that the alterations are only of a stylistic and structural nature.

We recommend that this new version, which we believe to be clearer and easier to refer to, be circulated to the members of the two domestic committees.

Yours sincerely,

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Associate Professor
Department of History, Loyola College

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Assistant Dean of Arts (Curriculum)
Sir George Williams University

MD/nj

Proposed federation of Loyola College and Sir George Williams University

1. Summary

The general principle underlying this proposal is that the academic interests of those concerned in the proposed federation are best met by vigorous decentralization in the area of Arts and by the centralization of professional education and scientific resources. Hence the broad outline of our proposal: The new Federal University is to consist of two federated Colleges of Arts (Loyola College, and SGWU College, or SGW College) a Faculty of Science, a Faculty of Engineering, and a Faculty of Commerce. Within the principles indicated by the broad framework, a place will have to be found for Graduate Studies and the Evening Programmes.

2. The Federal University

- 2.1. The Board of Governors. Loyola College and Sir George Williams University should nominate a certain percentage each of the Board (the numbers to be decided by negotiation). However, we recommend that neither Loyola nor Sir George nominate 50% of the members but that there should be a third group of Board members who are not now board members, faculty or students of either institution but distinguished figures drawn from the worlds of Science, the Arts, Labour, etc. approved by both institutions.
- 2.2. The Senate. The senate would be the supreme academic body of the Federal University. Faculty and student representatives would be proportionate to the numbers of students in each Faculty and College. The powers of the Senate would be limited by certain guarantees of autonomy given to the two federated Arts Colleges (SGW and Loyola) and by certain guarantees concerning the religious status of Loyola. (see below) Detailed composition would require further study.
- 2.3. The name of the Federal University. Some suggested names: 1. Vanier; 2. English-speaking fathers of Confederation from Quebec: Alexander Tilloch Galt and Thomas D'Arcy McGee; 3. Heroes and place names of the French regime: Jacques Cartier, Champlain, St. Lawrence, Maisonneuve, Frontenac; 4. Indian names: Donacona, Hochelaga, Stadacona; 5. Hudson ...
- 2.4. Academic Officers.
 - President. To be nominated by a search committee and approved by the Senate and the Board of Governors.
 - Vice-Presidents: (1) Academic Vice-President, Arts. To be nominated by a search committee of the two Colleges of Arts and to be approved by the Councils of the Colleges of Arts.
 - (2) Academic Vice-President, Science, Engineering and Commerce. To be nominated by a search committee representative of the three Faculties and to be approved by the Councils of the three Faculties.

2.4. Academic Officers.
Vice-Presidents: (cont'd.)

(3) Vice-President, Finance and Administration.

(4) Vice-President, Student Services. Responsibility for relations with student government, counselling, athletics. Services to be decentralized as much as possible within the Colleges and Faculties.

3. The Two Arts Colleges

3.1. It is our belief that the Arts programme should be decentralized in two Arts Colleges, namely Loyola College and SGWU College, each remaining in their current location. This structure would also leave open the possibility of other institutions joining without losing their identity, e.g. Marianopolis. The Colleges would offer undergraduate programmes in Humanities, Social Sciences, and Fine Arts. They would maintain the existing departmental structure and chairmen (as modified by themselves) and would have their own Councils. If Arts education is to work, these Councils would have to have the real power to plan, innovate, and deal with the questions that concern the Arts Faculty. Department delegates will be interchanged between the Colleges for departmental meetings. This would lessen the need for co-ordinating committees.

3.2. There is, however, a certain professional education offered in the Faculty of Arts. In cases where this professional education will be offered to a limited number of students, or where the investment in equipment is heavy, the two Colleges should agree to allow one or the other to specialize. This might be possible in certain area studies (Africa, Asia), Classics, Geography, certain of the Fine Arts. This may also mean that within a department certain specialized courses would be given in only one institution. This means that the students of one College will be able to take courses in the other without extra charge. It also means that the University will have to run a bus service between its two campuses.

3.3. A number of new building projects would be required to make this plan possible.

3.3.1. The first would be a research library.

This research library could be an extension of the Vanier Library at Loyola, and the land could be sold or leased by the College to the Federal University. The present Vanier Library would be an undergraduate library of a fixed (but revolving) number of books for undergraduates. The Vanier Library is extendable both in its design and because there is a plot of empty land next to it. The rationale for this development is that faculty at Sir George Williams will have access to the MacLennan Library and that there will be an undergraduate library at Sir George Williams. There would have to be a central card catalogue at the Vanier Library with a copy at Sir George and an efficient delivery service to Sir George.

3.3.1. (cont'd.)

Alternatively the research library could be at Sir George Williams with the existing Vanier Library as the undergraduate library at Loyola. The rationale for this is the larger number of Sir George Williams professors involved in Graduate Studies and the fact that SGWU Library, as of now, has a larger collection and is already serving graduate studies.

3.3.2. The second project would be an undergraduate library (of a fixed but revolving number of books) on the site of SGWU College. This of course would be part of the larger library should it be decided to locate the research library on the downtown campus.

Provided the two undergraduate libraries are really designed for undergraduates, there should be little duplication in the buying of books. If all Arts students were put together on one campus, more copies of the same books would have to be purchased.

The current SGWU Library facilities are inadequate and in any event will require expenditure for replacement.

3.3.3. The third project would be an Arts Building on the present Sir George Williams location.

Whatever plan is adopted to merge or federate Loyola College and Sir George Williams University, it will be necessary to build new facilities for Arts students.

3.4. In time, if the number of students demanding an education in Arts increases beyond the facilities offered by Loyola College and SGWU College, the Federal University should consider the purchase of another tract of land in a suburban area and possibly create a third College of Arts rather than allow the present Colleges to become gigantic. This suggestion does not rule out consideration of alternative solutions to the problems possibly created by demographic trends. It is mentioned however to indicate the commitment of the two Arts Faculties to the idea of limiting the size of undergraduate Colleges.

3.5. The Colleges of Arts would report to the University through the Vice-President Academic (Arts) who would be chosen by a search committee from each institution and whose appointment would be subject to the approval of the councils of both institutions as well as the University senate.

3.6. This federation would allow both Loyola College and Sir George Williams University to maintain an individual identity.

In particular, it would allow Loyola to follow the desires expressed in the Report of the Committee on the Future of Loyola and in its Minority Report - to maintain and strengthen its excellence in undergraduate education and its Catholic identity.

It would allow Sir George Williams to maintain the virtues of a sidewalk University, an essential ingredient of its historic identity.

3.6. (cont'd.)

It would create an Arts structure not vast, gigantic and remote, but more amenable to the wishes of faculty and students.

It would create a true pluralism within the University allowing institutions, faculty and students to search out different paths without a revolution needed to overthrow uniform structures.

4. Science, Engineering, and Commerce

4.1. All Science and Engineering education (both undergraduate and graduate) will be located in the Hall Building as that building was designed for precisely those purposes. The University Faculty of Commerce would also be located downtown (Norris Building). A study coordinating the timetable in construction of new facilities, the space now available and the foreseen enrollment figures might however lead to short-term interim arrangements. For instance, the Commerce Faculty of the Federal University might temporarily occupy the space vacated by the Loyola Science Faculty.

4.2. Since there is some disagreement between the Loyola and Sir George faculties as to the degree of specialization at the undergraduate level and the consequent proportion of humanities courses, it is recommended that the Science and Engineering Faculties consider more than one pattern for their degrees, which would allow students a choice in this matter.

4.3. There would be a single Science-Engineering Library in the Hall Building which would be a development of the present Science-Engineering Library facilities. Both institutions now maintain separate science libraries.

A decision will have to be made on whether to integrate the Commerce holdings with the Science and Engineering Library or with the Arts Library.

4.4. Science, Engineering, and Commerce could perhaps be designated as Colleges. The names of prominent English-speaking Montrealers in the worlds of commerce and technology might be given to these Colleges - Van Horne, Strathcona, Mountstephen, etc. For the purpose of this paper however, we shall go on naming them Faculties of the Federal University.

5. Loyola College in Federal University

5.1. The Administration of Loyola College would be as follows:
Rector or Principal,
The present Trustees,
The present Senate renamed the College Council to avoid confusion with the University Senate,
The Dean of Arts,
The present Board of Governors would be abolished.

5.2. The Loyola Trustees. The Trustees would be the owners of the Loyola College real estate minus whatever was deemed suitable to sell to the Federal University.

- 5.3. The Trustees and the Council would be the holders of certain guarantees given by the University to Loyola College:
- 1) That the Trustees and Council of Loyola College would have sole control of curriculum, hiring and other matters relating to the Department of Theology. (It is suggested that the present Department of Theology split into two departments, one of Theology and one of Religious Studies or Comparative Religion). The Federal University would guarantee the funds to maintain the Department of Theology at an agreed level of staff.
 - 2) The Trustees and Council of Loyola would protect the Catholic identity of Loyola, in particular the Trustees and Council would be solely responsible for any decisions regarding the maintenance of compulsory courses in theology and philosophy, the nature and personnel of the Catholic chaplaincy at Loyola and of buildings consecrated for religious purposes.
- 5.4. Loyola College would maintain its existing Arts Faculty. Its Commerce Faculty would have the option of joining the Federal University Faculty of Commerce or of becoming a department or sets of departments in the Loyola College of Arts and of offering a B.A. with honours in Accounting, Business Administration, etc. The Faculties of Science and Engineering would merge with those of Sir George Williams to form University Faculties of Science and Engineering and would move to the Hall Building.
- 5.5. The present Loyola space vacated by Science and Engineering would be converted for use by the Faculty of Arts except for such labs as might be needed for the instruction of Arts students.
- 5.6. One possible difficulty arises in the area of Psychology. If Psychology were to be defined as falling under the jurisdiction of the Faculty of Science, Loyola would insist on a Department of Psychology in the Faculty of Arts at Loyola.
- 5.7. This would result in some changes in the Loyola Council in that it would be a body concerned only with Arts and possibly Commerce. However, the composition of the Loyola Council would be a matter solely within the jurisdiction of Loyola College.
- 5.8. Loyola would plan to maintain approximately the same number of students as at present although they would, of course, be restricted to students in Arts and possibly Commerce within an Arts Faculty structure. Financial reserves would have to be guaranteed to maintain this level.
6. Sir George Williams University College in Federal University
- 6.1. The Administration of SGWU College would be as follows:
Principal,
a Board of Trustees,
a College Council,
Dean of Arts,
the present Board of Governors would be abolished.

- 6.2. The Sir George Williams University College Trustees. The Trustees would be the owners of the SGWU College real estate minus whatever was deemed suitable to sell to the Federal University.

Sir George Williams would sell or lease the Hall Building and the Norris Building to the Federal University. It would receive in return the property rights to the real estate of the SGWU College of Arts. (i.e. an Arts building, and an undergraduate Arts library).

- 6.3. The Trustees and Council would be the holders of certain guarantees given by the Federal University to SGWU College in respect to the autonomy of its programme.
- 6.4. Sir George Williams would maintain its existing Arts Faculty. It would be responsible for undergraduate Arts education for students enrolled in the College. The Faculties of Science, Engineering, and Commerce (for qualifications see Loyola section), would merge with their Loyola counterparts to form single University Faculties of Science, Engineering, and Commerce. Science and Engineering would remain in the Hall Building. Commerce would take over the Norris Building.
- 6.5. The Council of SGWU College would thus be composed only of faculty, administrators, and student representatives from the Faculty of Arts. The composition of the SGWU College Council would be a matter solely within the jurisdiction of SGWU College.
- 6.6. Sir George Williams University College would plan the size of its operation with the intention of remaining a manageable size and with the intention that any large-scale growth would have to be planned to take place somewhere else (see 3.3.4. above).

Financial reserves would have to be guaranteed to maintain the agreed upon level.

7. Graduate Studies as University-wide Function

- 7.1. The Administration
Dean
Council

- 7.2. The area of Graduate Studies will pose some of the most difficult problems and demand more goodwill than many other parts of the operation.
- 1) There will have to be a method of deciding which members of the present Faculties will participate in Graduate Studies. This method should include such matters as present rank, degrees earned, publications and record of ongoing research. The problem of appointment becomes most acute in the event that graduate departments are created; this would require negotiation between existing departments prior to federation.
 - 2) It is assumed that initially there will be few if any full-time appointments for the purpose of Graduate Studies only.

7.2. (cont'd.)

- 3) Faculty members engaged in thesis supervision would be located in their own Colleges or Faculties (e.g. Loyola College, SGWU College, Science, Engineering, and Commerce.) Courses given by such faculty members might well be offered in their own geographic location. Again, at the outset Loyola and Sir George would have to negotiate an agreement prior to federation concerning the initial courses. This would best be done between Departments. In case of breakdown, Deans and others could assist. Subsequent creation of courses would be on the recommendation of the department concerned with the approval of the Graduate Council.

8. Evening Programmes

- 8.1. The present Loyola Evening Division would merge with the parallel structure at Sir George Williams to form a University Department of Extension or an Evening Division of the Federal University.
- 8.2. It would be expected that the Extension Department or Evening Division would operate on both campuses drawing faculty from all Colleges and Faculties.
- 8.3. There is now no Extension Department at SGWU. Each Faculty services both Day and Evening Divisions, and the Evening Division leads to the same degrees as those available in the Day Division.
- 8.4. The Sir George Williams Committee on the Evening Division is expected to make recommendations within the coming year. Obviously their findings would have to be considered before any solution in this area is proposed. To substitute an Extension Division for the current SGWU system of unified Faculty operations would be a significant departure from "tradition". Should serious negotiations proceed on the basis of this document a special task force would have to be jointly established to search for a solution in this area.

Federal University

President

Board of Governors

Senate

Vice-Presidents - 1. Administration
2. Student Services

3. Academic - Arts (Approved by Councils of Loyola College & SGWUC) 4. Academic - Science, Commerce, Engineering

Loyola College

Rector or
Principal
Trustees
Dean of Arts
College Council

Undergraduate
Arts.
Possibly also
B.A. with honours
and majors in
Accounting and
Business Admin-
istration, etc.

Sir George Williams
University College

Principal
Trustees
Dean of Arts
College Council

Undergraduate
Arts.

Grad. Studies

Dean of
Grad. Studies
Council

Univ. Faculty
of Science

Dean of
Science
Council of
Faculty of
Science

Univ. Faculty
of Commerce

Dean of
Commerce
Council of
Faculty of
Commerce

Univ. Faculty
of Engineering

Dean of
Engineering
Council of
Faculty of
Engineering

Library

University
Librarian
and
Advisory
Council

Director of Research Lib.
Director of SGWUC Library
Director of Vanier Librar
Director of Science &
Engineering Library

Director
of
Extension
or
Evening
Division
(see 8.4.)

Enrollments in Science, Engineering and Commerce

<u>Science</u>					<u>Commerce</u>				<u>Engineering</u>			
<u>Loyola</u>	<u>SGWU</u>				<u>Loyola</u>	<u>SGWU</u>				<u>Loyola</u>	<u>SGWU</u>	
	<u>day</u>	<u>eve.</u>	<u>total</u>			<u>day</u>	<u>eve.</u>	<u>total</u>		<u>day</u>	<u>eve.</u>	<u>total</u>
1960	321	473	1112	1585	311	443	1344	1787	-	58	65	123
1961	188	533	1148	1681	327	522	1439	1961	172	60	74	134
1962	236	576	1050	1646	334	564	1421	1985	173	131	148	279
1963	264	666	1317	1983	335	698	1642	2340	210	212	148	360
1964	375	730	1186	1916	392	758	1646	2404	130	223	167	390
1965	516	798	1130	1928	470	879	1616	2494	147	224	182	406
1966	663	871	1043	1914	448	907	1560	2467	114	307	257	564
1967	789	950	979	1929	514	982	1505	2487	104	441	307	748
1968	862	1014	1091	2105	588	1042	1539	2581	119	489	376	965

Loyola Enrollment in Arts

1960	319
1961	406
1962	505
1963	571
1964	783
1965	1095
1966	1459
1967	1701
1968	2111

Sir George Williams Enrollment in Arts

	<u>day</u>	<u>eve.</u>	<u>total</u>
1960	791	1517	2308
1961	948	1846	2794
1962	1162	2108	3270
1963	1465	2717	4182
1964	1674	3122	4796
1965	1933	3388	5321
1966	2240	3619	5859
1967	2636	3759	6397
1968	2774	4280	7054

Sir George Williams Enrollment in Fine Arts

	<u>day</u>	<u>eve.</u>	<u>total</u>
1966	62	52	114
1967	145	47	192
1968	217	109	328